

# BARRY PAUL CHAIKEN, MD, MPH

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## PROFESSIONAL EXPERIENCE

2016 – present  
2008 – 2013  
2003 – 2005

### **DocsNetwork, Ltd., Boston, MA**

Founder and President of this informatics and health care consulting firm.

- Assist young healthcare IT solution companies through participation on healthcare advisory boards and in interim positions as CMO and CMIO.
- Led executive advisory board reporting to CEO for rapidly growing healthcare IT company.
- Co-produced 11 profitable healthcare IT conferences with each attracting over 150 C-suite level attendees.
- Facilitated several executive roundtable events targeted at senior level HIT professionals for mid-size IT hardware and services vendor.
- Reorganized and redirected educational programs in quality improvement and patient safety for medical professional society.
- Principal investigator for several \$50,000 Phase I Small Business Innovation Research grants from the National Institutes of Health.

2013 - 2016

### **Infor Global Solutions**

Chief Medical Information Officer for this global enterprise software company.

- Provided strategic planning guidance to senior management team.
- Delivered thought leadership to healthcare IT marketplace as clinical corporate spokesperson.
- Represented organization at healthcare IT associations as senior management contact.
- Lead clinical team focused on clinical transformation through analytics.
- Negotiated reseller agreements with partner technology companies.
- Assisted in product development as clinical lead.

2005 – 2008

### **BearingPoint, Inc., Boston, MA**

Associate Chief Medical Officer, Director of this management consulting company.

- Led content team building quality and patient safety website targeted at hospital CEOs.
- Assisted in development of health IT clinical content governance model for IT vendor in UK.
- Deliver thought leadership on clinical information technology issues.
- Frequent spokesman for healthcare practice on patient safety and information technology.
- Key member of clinical transformation team.

1997 – 2003

### **McKesson Corporation, Boston, MA**

Vice President, Medical Affairs for this health care information technology company.

- Provided clinical marketing support to enterprise information tools.
- Frequent spokesman for company on patient safety and information technology.
- Developed relationships with national and international health care organizations.

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- Authored marketing collaterals for clinically based software products and consulting.
- Led clinical sales and marketing efforts for IT managed care products.
- Incorporated physician led client association.
- Provided clinical liaison support for this organization's provider profiling, case management, and claims review information technology tools.

1996 – 1997

### **Confer Software (Araxsys, Inc.), Redwood City, CA**

Corporate Medical Director for this health care workflow software company.

- Contributed to product development through feature / function documentation and integration review.
- Authored concept articles on clinical workflow tools.
- Assisted in strategic planning for rapidly growing company.
- Facilitated sales process and client support services through clinical input.

1993 – 1995

### **GMIS, Inc., Boston, MA**

Vice President for Clinical Marketing for this health information company.

1992 – 1993

### **Health Risk Management, Inc., Minneapolis, MN**

Vice President for Medical Planning and Development for this utilization management company.

## CLINICAL TRAINING

1986 – 1988

### **Framingham Heart Study, Framingham, MA**

Clinical Investigator.

1984 – 1985

### **New Jersey State Department of Health, Trenton, NJ**

Preventive Medicine Resident.

1982 – 1984

### **Centers for Disease Control, Atlanta, GA**

Epidemic Intelligence Service Officer assigned to the Allegheny County Health Department, Pittsburgh, PA and the NJ State Department of Health.

1981 – 1982

### **Brockton Hospital, Brockton, MA**

Internal medicine clinical intern.

## EDUCATION

1981

### **SUNY Downstate Medical Center, Brooklyn, NY**

Doctor of Medicine degree.

1981

### **Harvard School of Public Health, Boston, MA**

Master of Public Health degree.

1977

### **University at Albany, Albany, NY**

Bachelor of Arts, Psychology, Magna Cum Laude.

## INTERESTS

Winemaking, marathoning, cycling, theater, ballet, furniture building, and baseball.

## BARRY PAUL CHAIKEN, MD, MPH

### Publications

- Chaiken BP. Gerrymandering Population Health. **Patient Safety and Quality Healthcare**, 2017;14(6):12-13.
- Chaiken BP. How Tinkering with the ACA Puts Health IT Investments at Risk. *Health Data Management*, October 16, 2017, <http://bit.ly/2x0TOYQ>
- Chaiken BP. Clinical Trails, Genetic Testing, and Personalized Medicine. **Patient Safety and Quality Healthcare**, 2017;14(5):11-12.
- Chaiken BP. Clinical Care, HIT, and Mike Trout. **Patient Safety and Quality Healthcare**, 2017;14(4):9-10.
- Chaiken BP. Why Reform Legislation Won't Solve Healthcare's Ills. *Health Data Management*, June 23, 2017, <http://bit.ly/2t0N1V9>
- Chaiken BP. The Merging of HIT. **Patient Safety and Quality Healthcare**, 2017;14(3):10-11.
- It's Time to Stop and Refocus EHR Efforts. *Health Data Management*, June 5, 2017, <http://bit.ly/2rugmWO>
- Chaiken BP. Why HIT Tools Can Help Organizations Navigate the Challenges of Growth. *Health Data Management*, April 13, 2017, <http://bit.ly/2peETP4>
- Chaiken BP. Repeal and Replace: It's Complicated. **Patient Safety and Quality Healthcare**, 2017;14(2):24-25.
- Chaiken BP. 3 Ways to Improve the Return on IT Investments. *Health Data Management*, March 20, 2017, <http://bit.ly/2o4brqV>
- Chaiken BP. Show Me the Money. **Patient Safety and Quality Healthcare**, 2017;14(1):9-10.
- Chaiken BP. Why the Pressure's Rising for EMRs to Make an Impact. *Health Data Management*, February 6, 2017, <http://bit.ly/2lly5qe>
- Chaiken BP. Why It's Time to Reconsider a Documentation Vision for EHRs. *Health Data Management*, December 15, 2016, <http://bit.ly/2iaB6PI>
- Chaiken BP. Build a Care Team: More or Less. **Patient Safety and Quality Healthcare**, 2016;13(6):14.
- Chaiken BP. Digital Documentation: More or Less. **Patient Safety and Quality Healthcare**, 2016;13(5):16-17.
- Chaiken BP. Why Unified Notes Can Lessen Documentation. *Health Data Management*, September 20, 2016, <http://bit.ly/2cG7hA4>
- Chaiken BP. Why the Personal Grid May Be the Best Way to Share Records. *Health Data Management*, August 23, 2016, <http://bit.ly/2bcSEJ2>
- Chaiken BP. MACRA Targets Meaningful in Meaningful Use. **Patient Safety and Quality Healthcare**, 2016;13(4):40-41.
- Chaiken BP. How MACRA Will Shift Providers' IT Efforts. *Health Data Management*, July 19, 2016, <http://bit.ly/29XRivi>
- Chaiken BP. Why the Explosion of IoMT Exposes Providers' Security Risk. *Health Data Management*, June 16, 2016, <http://bit.ly/1V23X01>
- Chaiken BP. Why Things Matter. **Patient Safety and Quality Healthcare**, 2016;13(3):18-19.
- Chaiken BP. Raised Expectations for IT Vendors. *Health Data Management*, May 17, 2016, <http://bit.ly/1WDAcZf>
- Chaiken BP. Precision on FHIR. **Patient Safety and Quality Healthcare**, 2016;13(2):16-17.
- Chaiken BP. New Standard Can FHIR Up Precision Medicine. *Health Data Management*, March 15, 2016, <http://bit.ly/1U5oI5z>
- Chaiken BP. It's Vegas Baby. *Becker's Health IT & CIO Review*, February 29, 2016, <http://bit.ly/1LrhAb4>
- Chaiken BP. Get FHIRed Up. **Patient Safety and Quality Healthcare**, 2016;13(1):14-15.
- Chaiken BP. The Rising Urgency to Rein in National Drug Spending. *Health Data Management*, February 5, 2016, <http://bit.ly/1mnXW3N>
- Chaiken BP. Putting Interoperability on FHIR. *Becker's Health IT & CIO Review*, January 27, 2016, <http://bit.ly/1QGrRRp>
- Chaiken BP. Predicting the Future: What to Look for in 2016. *Becker's Hospital Review*, January 20, 2016, <http://bit.ly/1NvaA7d>
- Chaiken BP. How to Keep Score. *Becker's Health IT & CIO Review*, November 6, 2015, <http://bit.ly/1Kv3P4>
- Chaiken BP. Choose the "Good Jobs" Strategy. **Patient Safety and Quality Healthcare**, 2015;12(6):56-57.
- Chaiken BP. Using Patient Acuity to Drive Healthflow. **Patient Safety and Quality Healthcare**, 2015;12(5):12-13.
- Chaiken BP. Good Jobs or Bad Jobs. *Becker's Hospital Review*, October 13, 2015, <http://bit.ly/1OA4JSE>
- Chaiken BP. Working Collaboratively to Enhance the Patient Experience. *Becker's Hospital Review*, October 5, 2015, <http://bit.ly/1jjk12J>
- Chaiken BP. Living and Working in Two Worlds. *Becker's Health IT and CIO Review*, October 5, 2015, <http://bit.ly/1K0F6E6>
- Chaiken BP. How to Keep Score. **Patient Safety and Quality Healthcare**, 2015;12(4):50-51.
- Chaiken BP. Putting the Patient in CRM. *Hitech Answers*. August 31, 2015, <http://bit.ly/1PIOURo>
- Chaiken BP. Accurately Predicting the Future. *Health IT Outcomes*. August 4, 2015, <http://bit.ly/1LkoZme>
- Chaiken BP. Patient Driven Staffing Levels. *Hitech Answers*. July 20, 2015, <http://bit.ly/1D1eAhk>

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- Chaiken BP. Ending Healthcare's Square Peg - Round Hole Problem. *Becker's Healthcare IT & CIO Review*. July 6, 2015, <http://bit.ly/1CokGIb>
- Chaiken BP. Strategic Operational Plans. **Patient Safety and Quality Healthcare**, 2015;12(3):12-13.
- Chaiken BP. Getting Ahead. **Patient Safety and Quality Healthcare**, 2015;12(2):10-11.
- Chaiken BP. Patients/Consumers: Relationships Matter. **Patient Safety and Quality Healthcare**, 2015;12(1):10-13.
- Chaiken BP. Still Babbling about Interoperability. **Patient Safety and Quality Healthcare**, 2015;12(1):39-40.
- Chaiken BP. Population Health: Think Like a Retailer. **Patient Safety and Quality Healthcare**, 2014;11(6):13-14.
- Chaiken BP. How to Effectively Choose and Assign Clinical Staff. Systemwide Transformations that Improve Healthcare Quality and Efficiency. November 2014; p. 7; <http://tinyurl.com/okyvgI9>
- Chaiken BP. A Symphony of Evidence-based Staffing. **Patient Safety and Quality Healthcare**, 2014;11(5):60-61.
- Chaiken BP. Using Behavioral DNA to Choose the Right Candidate. *Health Data Management*, August 4, 2014, <http://bit.ly/2ajTNeO>
- Chaiken BP. Railroads, Weed and EMRs. **Patient Safety and Quality Healthcare**, 2014;11(4):14-16.
- Chaiken BP. Acuity Or Ratio: How Do We Properly Staff Our Organizations With Nurses? *Health IT Outcomes Online*. June 9, 2014, <http://tinyurl.com/nsdq63f>.
- Chaiken BP. Bacchus and Healthcare. **Patient Safety and Quality Healthcare**, 2014;11(3):16-17.
- Chaiken BP. WhatsApp: Lesson to Engage Patients. **Patient Safety and Quality Healthcare**, 2014;11(2):12-13.
- Chaiken BP. At All Cost. **Patient Safety and Quality Healthcare**, 2014;11(1):14-15.
- Chaiken BP. Our Tower of Babel. **Patient Safety and Quality Healthcare**. 2013;10(6):12,14.
- Chaiken BP. Evolving Health 3.0. **Patient Safety and Quality Healthcare**. 2013;10(5):20-21.
- Chaiken BP. Care Collaboration in a Value-Based World. *HITECH Answers*, October 1, 2013; <http://tinyurl.com/mpuo2uj>
- Chaiken BP. The Health Supply Chain. **Patient Safety and Quality Healthcare**. 2013;10(4):42.
- Chaiken BP. American Autos Circa 1970 and Healthcare. **Patient Safety and Quality Healthcare**. 2013;10(3):44-45.
- Chaiken BP. The Eyes Have It. **Patient Safety and Quality Healthcare**. 2013;10(2):14-15.
- Chaiken BP. We Know What to Do. **Patient Safety and Quality Healthcare**. 2013;10(1):16-17.
- Chaiken BP. Next Generation CDSS: Patient-Centered Workflow. **The Top 10 Health IT Trends For 2013, Healthcare Technology Online**, January/February 2013, p.10.
- Chaiken BP. 'Show Me the Money' Revisited. **Patient Safety and Quality Healthcare**. 2012;9(6):58-59.
- Chaiken BP. Clinician Role Changes Delivering Patient-Centered Workflow. **Asian Hospital and Healthcare Management**. 2012;26:46-48.
- Chaiken BP. Super-Organism Focused Healthcare. **Patient Safety and Quality Healthcare**. 2012;9(5):18-19.
- Chaiken BP. Patient-Centered Workflow. **Patient Safety and Quality Healthcare**. 2012;9(4):16-17.
- Chaiken BP. Print Me a Pill **Patient Safety and Quality Healthcare**. 2012;9(3):14-15.
- Chaiken BP. Sensory Overload? **Patient Safety and Quality Healthcare**. 2012;9(2):12-13.
- Chaiken BP. Mine Big Data to Advance Clinical Decision Support. **The Top 10 Health IT Trends For 2012, Healthcare Technology Online**, p. 20-21.
- Chaiken BP. Big Data Drives Big Change. **Patient Safety and Quality Healthcare**. 2012;9(1):8-9.
- Chaiken BP. It's All About Jobs. **Patient Safety and Quality Healthcare**. 2011;8(6):8-9.
- Chaiken BP. Web 3.0 Data-Mining for Comparative Effectiveness and CDS. **Patient Safety and Quality Healthcare**. 2011;8(5):8-9.
- Chaiken BP. Say No to Paper. **Patient Safety and Quality Healthcare**. 2011;8(4):6-7
- Chaiken BP. Watson, Come Here. I Need You!! **Patient Safety and Quality Healthcare**. 2011;8(3):10-11
- Chaiken BP. Seeing Is Not Believing. **Patient Safety and Quality Healthcare**. 2011;8(2):10-11.
- Chaiken BP, Young Y. Fixing the Health Care System – Begins with Physicians, **CNBC Guest Blog**, March 25, 2011; <http://www.cnbc.com/id/42255933>.
- Chaiken BP. Clinical Decision Support Revolutionizes Delivery Of Care. **The Top 10 Health IT Trends For 2011**, p. 12-13.
- Chaiken BP. Privacy: Not Just Another Word. **DOTmedbusiness News**. February 2011, p. 39. <http://dotmed.com/dm15216>.
- Chaiken BP. Failure is Not an Option. **Patient Safety and Quality Healthcare**. 2011;8(1):6-7.
- Chaiken BP. Securing ePrescribing with Strong Authentication – **The British Journal of Healthcare Computing and Information Management**, January 2, 2011; <http://www.bjhcim.co.uk/features/2011/1101002.htm>
- Chaiken BP. Show Me the Money. **Patient Safety and Quality Healthcare**. 2010;7(6):10-11.
- Chaiken BP. A True Tipping Point. **Patient Safety and Quality Healthcare**. 2010;7(5):8-9.
- Chaiken BP. Is "Meaningful Use" Meaningful? **Patient Safety and Quality Healthcare**. 2010;7(4):6-7
- Chaiken BP. Regulate Health IT Tools as Medical Devices? Yes and No. **Patient Safety and Quality Healthcare**. 2010;7(3):6-7.
- Chaiken BP. Health IT's Glue. **Patient Safety and Quality Healthcare**. 2010;7(2):10-11.

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- Chaiken BP. HIMSS Chair Keynote Address at HIMSS 2010, March 1, 2010, Atlanta, GA.
- Chaiken BP. If Not Us, Then Who? *HIMSS Daily Insider*, March 1, 2010, p. 12.
- Chaiken BP. Raison d'Être. **Patient Safety and Quality Healthcare**. 2010;7(1):6-7.
- Chaiken BP. Making Meaningful Use Meaningful. **Patient Safety and Quality Healthcare**. 2009;6(6):10-11.
- Cohn KH, Berman J, Chaiken BP, Green D, Green M, Morrison D, Scherger JE. Engaging Physicians to Adopt Healthcare Information Technology. **J Healthcare Management**. 2009;54(5):291-300.
- Chaiken BP. We Need Privacy Now. **Patient Safety and Quality Healthcare**. 2009;6(5):12-14.
- Chaiken BP. Leveraging Physician-Consumer Teamwork. *Hospitals and Health Networks Online*. August 11, 2009.
- Chaiken BP. State of the Art in Diagnostic Clinical Decision Support. **Patient Safety and Quality Healthcare**. 2009;6(4):12-14..
- Chaiken BP. Leveraging Clinical Decision Support. *Managed Healthcare Executive Online*. June 1, 2009.
- Chaiken BP. Is It Time to Play NICE? **Patient Safety and Quality Healthcare**. 2009;6(3):6-7.
- Chaiken BP. Social Networking: A New Tool to Engage the Clinical Community. **Patient Safety and Quality Healthcare**. 2009;6(2):6-7.
- Chaiken BP. Clinical Transformation: Leveraging Health IT to Deliver Safe, Efficient Care. **Evolvent Magazine**. 2009;1(1):29-32.
- Chaiken BP. Using Social Networking to Engage the Healthcare Consumer. **Evolvent Magazine**. 2009;1(1):15-18.
- Chaiken BP. Obama's \$2 Trillion Reality. Wisconsin Technology Network, March 16, 2009; <http://wistechnology.com/articles/5715/>
- Chaiken BP. Reflections on 100 Days: Go To It! **Patient Safety and Quality Healthcare**. 2009;6(1):6-7.
- Chaiken BP. Transparency: For All Eyes Only. **Patient Safety and Quality Healthcare**. 2008;5(6):8-9.
- Chaiken BP. It's About the Money. *Healthcare IT News*. September 2008, p.11-12.
- Chaiken BP. Marking 33 Years of Universal Health Coverage. **Patient Safety and Quality Healthcare**. 2008;5(5):10-11.
- Chaiken BP. Using Wireless Tagging Technologies to Locate and Route Resources. **Patient Safety and Quality Healthcare**. 2008;5(4):12-13.
- Chaiken BP. Strategies for Success: Clinical HIT Implementation. **Patient Safety and Quality Healthcare**. 2008;5(4):28-31.
- Chaiken BP. U.S. Expects 21<sup>st</sup> Century Medicine using 20<sup>th</sup> Century Technology. Wisconsin Technology Network, June 25, 2008; <http://wistechnology.com/articles/4848/>.
- Chaiken BP. Shift Happens: The Need for Just-in-Time Information. **Patient Safety and Quality Healthcare**. 2008;5(3):8-9.
- Chaiken BP. Don't Blame it on RHIO. **Patient Safety and Quality Healthcare**. 2008;5(2):8-9.
- Chaiken BP. Healthcare IT: Slogan or Solution? **Patient Safety and Quality Healthcare**. 2008;5(1):6.
- Chaiken BP. Healthcare IT solutions. In K. H. Cohn and D. E. Hough (Eds.), *The Business of Healthcare, Vol. 3, Improving systems of care*. p.119-141. Praeger, Westport, CT.
- Chaiken BP. Applying Path Innovation to Secure Revolutionary HIT. **Asian Hospital and Healthcare Management**. 2007;14:62-64.
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- Chaiken BP. Healthcare Reform and Cost: It's Déjà Vu All Over Again. Wisconsin Technology Network, November 30, 2007; <http://wistechnology.com/article.php?id=4359>.
- Chaiken BP. Survival of Our Healthcare System Requires an IT Revolution. *Healthcare IT News*. November, 2007, p. 13.
- Chaiken BP. Patient Information: Who's Your Daddy? **Patient Safety and Quality Healthcare**. 2007;4(5):6-7; Wisconsin Technology Network, February 5, 2008; <http://wistechnology.com/article.php?id=4517>.
- Chaiken BP. Business Intelligence: Mining for Information. **Patient Safety and Quality Healthcare**. 2007;4(4):6-7.
- Chaiken BP. Patient Flow: A Powerful Tool that Transforms Care. **Patient Safety and Quality Healthcare**. 2007;4(3):6-7.
- Chaiken BP. Are Interoperability and Privacy Compatible? **Patient Safety and Quality Healthcare**. 2007;4(2):8-9.
- Chaiken BP, Christian CE, Johnson L. Quality and efficiency successes leveraging IT and new processes. **Journal of Health Information Management**. 2007;24(1):48-53.
- Chaiken BP. Eyes Wide Open: Buying Clinical IT. **Patient Safety and Quality Healthcare**. 2007;4(1):6-7.
- Chaiken BP. CDH Plans Need IT-Generated Metrics. *Healthcare IT News*. July 1,2006.
- Chaiken BP. Anti-doping of Clinical IT. **Patient Safety and Quality Healthcare**. 2006;3(6):12-14.
- Chaiken BP. The IOM's Holistic Approach to Medication Errors. **Patient Safety and Quality Healthcare**. 2006;3(5):8-10.
- Chaiken BP. Interoperability: Finding a Home for Your Data. **Patient Safety and Quality Healthcare**. 2006;3(4):10-11.
- Chaiken BP. Round Healthcare in a Flat World **Patient Safety and Quality Healthcare**. 2006;3(3):12-13.
- Chaiken BP. Preparing for avian flu with information technology. Wisconsin Technology Network, April 17, 2006; <http://wistechnology.com/article.php?id=2866>.
- Chaiken BP. Can We Deliver Quality Care Without Universal Coverage? **Patient Safety and Quality Healthcare**. 2006;3(2):10-11.
- Chaiken BP. Standardized Performance Measures: A GPS for Quality. **Patient Safety and Quality Healthcare**. 2006;3(1):12-13.

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- Chaiken BP. Personalized Medicine: Just for You. **Patient Safety and Quality Healthcare**. 2005;2(6):16-17.
- Chaiken BP. Chronic Disaster: Preparing for Avian Flu. *Health and Hospital Networks Most Wired Online*. November 30, 2005.
- Chaiken BP. Consumer Directed Healthcare. **BearingPoint White Paper**. 2005
- Chaiken BP. Interoperability: More Knowledge or Just More Data. **Patient Safety and Quality Healthcare**. 2005;2(5):6.
- Chaiken BP. The Pied Piper of Clinical IT. *Health and Hospital Networks Most Wired Online*. October 13, 2005
- Chaiken BP. Consumer-Directed Healthcare. Increasing Demand for Quality Data. **Patient Safety and Quality Healthcare**. 2005;2(4):6-7.
- Chaiken BP. Innovative healthcare takes more than IT innovation. Wisconsin Technology Network, May 18, 2005; <http://wistechnology.com/article.php?id=1838>.
- Chaiken BP. Applying Desktop Search Power to Your Desktop. **Journal of Patient Safety**. 2005;1:118-119.
- Chaiken BP. Path Innovation: Transcending Automation. **Patient Safety and Quality Healthcare**. 2005;2(3):46-47.
- Chaiken BP. Malpractice Reform Only with Incentives. **Patient Safety and Quality Healthcare**. 2005;2(2):48-49.
- Chaiken BP. Mind the Gap. *Health and Hospital Networks Most Wired Online*. March 9, 2005.
- Chaiken BP. Usable Clinical Evidence-Based Guidelines...For Real. **Patient Safety and Quality Healthcare**. 2005;2(1):14-16.
- Chaiken BP. Continuity of Care Record: Foundation for Quality. **Patient Safety and Quality Healthcare**. 2004;1(2):12-13.
- Chaiken BP. Playing Tag to Enhance Patient Safety. **Patient Safety and Quality Healthcare**. 2004;1(1):6-8.
- Chaiken BP. Predictive Modeling Identifies Patients Most in Need of Care. *Managed Healthcare Executive Online*, July 1, 2004.
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- Chaiken BP. Standards: Facilitating Communication Through a Common Language. **Journal of Quality Health Care**. 2003;2(3):8-11.
- Chaiken, BP. Invited Commentary. **Journal on Information Technology In Healthcare**. 2003;1(4):266-268.
- Chaiken BP. Clinical ROI: Not Just Costs Versus Benefits. **Journal of Healthcare Information Management**. 2003;17(4);36-41.
- Chaiken BP. If You Build It, Will They Come? **Canadian Healthcare Manager**. 2003;August:33.
- Chaiken BP. Thank You FDA for the Bar Codes. **Journal of Quality Health Care**, 2003;2(2):9-10.
- Chaiken BP. Using IT to Drive Teamwork and Patient Safety. **Journal of Quality Health Care**, 2003;2(1):19-20.
- Solovy A, Chaiken BP. ROI Under Scrutiny: The Radical Redefinition of a Core Concept. **Frontiers of Health Services Management**, 2003;19(3):17-28.
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- Meadows G, Chaiken BP. Using IT to Improve Clinical Teamwork and Communication. **Nursing Economics**, 2003;21(1):33-34.
- Chaiken BP. Clinical Decision Support: Success Through Smart Deployment. **Journal of Quality Health Care**, 2002;1(4):15-16.
- Chaiken BP. Technology Helps Eliminate Medical Errors. **Health Care Quality Means Business: Special Supplement to Managed Care**. 2003;12(1):15-17.
- Chaiken BP. Opinion: Pearls From Across the Pond: Improving Patient Safety in the US Health Care System. *iHealthbeat*, California Healthcare Foundation, [www.ihealthbeat.org](http://www.ihealthbeat.org). 2002;December 20.
- Chaiken BP. Medical Imaging: Enhancing Quality Through Access. **Journal of Quality Health Care**, 2002;1(3):27-28.
- Chaiken BP. Opinion: Clinical Guidelines at Point of Care Needed to Improve Quality, Safety. *iHealthbeat*, California Healthcare Foundation, [www.ihealthbeat.org](http://www.ihealthbeat.org). 2002;October 11.
- Chaiken BP. Choosing Clinical IT Tools that Matter to Physicians. **Health Management Technology**. 2002;September:20-22.
- Chaiken BP. Physician Adoption of Technology Linked to Providing Benefits. **Journal of Quality Health Care**, 2002;1(2):25-27.
- Chaiken BP, Holmquest DL. Patient Safety: Modifying Processes to Eliminate Medical Errors. **Journal of Quality Health Care**, 2002;1(2):20-23.
- Meadows G, Chaiken BP. Computerized Physician Order Entry: A prescription for patient safety. **Nursing Economics**, 2002;20(2):76-77, 87.
- Chaiken BP. Medical Expert System Update. **Advance for Health Information Executives**, 2001;December:30-34.
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- Chaiken BP. Enhancing Patient Safety with Clinically Intelligent Physician Order Entry. **Nursing Economics**, 2001;19(3):119-120.
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- Chaiken BP. Workflow in Healthcare: A white paper published by Araxsys, Inc., 1997.
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- Chaiken BP, Stearns FE. A System for Quality Control Under DRGs. **DRG Monitor**, 1986;4(3):1-8.
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- Mumps Outbreak - New Jersey. **Morbidity and Mortality Weekly Report** 1984;33:421,422,427-430.
- Blake PA, Wachsmuth K, Davis BR, Bopp CA, Chaiken BP, Lee JV. Toxigenic *Vibrio cholerae* O1 strain from Mexico identical to United States isolates. **Lancet**. 1983 Oct 15;2(8355):912.
- Interstate Common-Source Outbreaks of Staphylococcal Food Poisoning - North Carolina, Pennsylvania. **Morbidity and Mortality Weekly Report** 1983;32:183-184,189.

### Licensure

- Massachusetts - 1985
- New Jersey – 1984, inactive
- Pennsylvania – 1982, inactive

### Board Certification

- General Preventive Medicine and Public Health - 1986
- Health Care Quality Management – 1991

### Professional Organizations

- American Medical Informatics Association
- Association of Medical Directors of Information Systems
- Health Information Management Systems Society
- Massachusetts Medical Society
- Royal Society of Medicine

### Professional Affiliations

#### American Board of Quality Assurance and Utilization Review Physicians

- Board of Directors, 1995-2005
- Chief Medical Officer, 2003-2005
- Exam Item Writer, Board Certification Exam, National Board of Medical Examiners, 1995-2005
- Second Vice President, 1996-2003
- The Calvin R. Openshaw, M.D. Service Award, 2002
- Senior Vice President for Medical Affairs, 1996-1997
- Continuing Medical Education Committee, Chairman, 1996-1998, 2000-2005
- Core Body of Knowledge Course, Faculty, 1992-2005
- Special Education Citation, 1994
- Presidential Citation Award, Special Voluntary Service, 1993

# **BARRY PAUL CHAIKEN, MD, MPH**

## **Boston University School of Management**

Adjunct Professor, School of Management, 2013 to present  
Health Information Technology Graduate Level Course – School of Management/School of Business, 2013-2014  
Guest Lecturer on Healthcare Information Technology, 2007-present

## **Health Information Management and Systems Society**

Chairman, Board of Directors, 2009-2010  
Board of Directors, 2006-2010  
Board Liaison, HIMSS Europe, 2006-2010  
Chairman, 2005 Annual Conference Education Committee  
Annual Conference Education Committee, 2004-2005  
HIMSS Fellow, 2004 to present

## **Institute for Health Technology Transformation**

Conference Chair, 2011-2012  
Senior Fellow, 2011-2012  
Lecturer, 2009-2012

## ***Journal of Clinical Outcomes Management***

Editorial Board, 1998 - 2006

## ***Journal of Patient Safety***

Editorial board, reviewer – 2005-2014

## **National Alliance for Health Information Technology**

Policy Committee, 2006-2007

## **Patient Privacy Rights**

Advisory board, 2013-2014

## ***Patient Safety and Quality Health Care* (Formerly *Journal of Quality Health Care*)**

Editorial board, reviewer, columnist, 2002 to present

## **Tufts University School of Medicine**

Adjunct Assistant Professor, Department of Public Health and Family Medicine, 2004-2010

## **Train for Compliance, Train for Patient Safety**

Advisory board, 2003 -2005

## **Presentations**

### **Academy of Medicine of Cleveland/Northern Ohio Medical Association**

The Potential of Health Information Technology to Reduce Errors and Reduce Premiums, Cleveland, OH, 3/05

### **Agency for the Development and Evaluation of Medicine**

Design and Implementation of Practice Guidelines, Paris, France, 4/93

### **AIC Worldwide**

Utilizing Episode Based Provider Profiling to Target Medical Management, Durham, NC, 3/99

### **Albany Medical Center – Electronic Health Record Education Conference**

Influence of Environmental Factors: New Technologies and Trends, Albany, NY, 10/09

### **Alliance for CME**

Using Computer and Web Technology in Education and Proficiency Testing, San Diego, CA, 1/98  
Integrating CME/CE in Decision Support and Point-of-Care Systems, San Diego, CA, 1/98

# **BARRY PAUL CHAIKEN, MD, MPH**

## **American Association of Health Plans**

Aligning Technology Strategies with Business Goals, Orlando, FL, 11/98

## **American Board of Quality Assurance and Utilization Physicians**

Achieving ROI Through Quality Initiatives: Six Sigma, Workflow and Clinical IT, Orlando, FL, 11/03  
Disease Management and Medical Error: How Managing the Disease May Reduce the Risk, Orlando, FL, 10/02  
Program Director, The Health Care Information Highway, Chicago, IL, 7/95  
Program Director, Quality Health Care for an Aging America, Orlando, FL, 3/95  
Program Co-Chairman, Clinical Practice Guidelines, Orlando, FL, 3/93, Phoenix, AZ 5/94  
Managed Care: Added Risks?, Philadelphia, PA, 10/97  
Mining the Internet: Capturing Information On-line, Philadelphia, PA 10/97  
Putting it Together: Linking Structure, Process and Outcomes and QA/UR/RM Activities, Atlanta, GA, 6/97  
NCQA Standards for Physicians Organization Certification Programs, Atlanta, GA, 6/97  
QI/UM Informatics: Outcomes, Profiling, Internet, Mesa, AZ, 3/97  
Alternative Care Delivery, San Francisco, CA, 9/96  
Physician Profiling and Changing Physician Behavior, Dallas, TX, 6/96  
Physician / Provider Profiling, Dallas, TX, 9/95  
Monitoring Physician Quality: State and Private Sector Initiatives, Orlando, FL, 3/95  
Profiling Providers, Orlando, FL, 7/94  
QA/UR Through Computer Literacy, Orlando, FL, 7/94

## **American Board of Quality Assurance and Utilization Physicians - Core Body of Knowledge Course**

Profiling, Outcomes and Informatics, 1997 to 2000  
Health Care Delivery Systems and Managed Care, 1997 to 2000  
Managed Care, 1994 to 1996  
Health Care Delivery Systems, 1993 to 1996  
Peer Review Organizations (PROs): An Overview, 1995 to 1996  
Economic Credentialing and Provider Profiling: Implications for Practitioners, 1995  
The HCFA Initiatives, 1995  
Health Care Systems and Popular Organizational Models, 1994  
Considerations on Quality in Major Health Care Reform Proposals, 1994  
Resource Based Relative Value Scales, 1993  
Statistics, Epidemiology and Computers in Quality Assurance, 1992 to 1993

## **American College of Healthcare Executives**

Patient Safety: Taking Steps Forward, Memphis, TN, 8/01 and New Orleans, LA, 10/01

## **American College of Physician Executives**

Provider Profiling, Atlanta, GA, 5/96  
Clinical Profiles: Cornerstone on Managed Care, Chicago, IL, 5/95

## **American Hospital Association – Health Forum**

Minding the Gap: Combining Path Innovation and Collaboration, San Francisco, CA, 7/06

## **American Medical Directors for Information Systems (AMDIS)**

Revolutionary Health IT: Path Innovation, Collaboration, and Transformation, Ojai, CA, 7/10

## **Arab Health – Big Data Conference**

Big Data: Healthcare Ready for the World, Dubai, UAE, 1/14

## **Arkansas Medical Society**

Evaluating Appropriateness of Care, Hot Springs, AR, 4/95

## **American Society for Quality**

Clear and Lasting Danger: Pandemic Flu, and How IT Can Help, Milwaukee, WI, 5/06

# **BARRY PAUL CHAIKEN, MD, MPH**

## **American Subacute Care Association**

Using an Internet/Intranet Enabled Software System to Enhance Outcomes, San Francisco, CA, 1/97

## **Blue Cross Blue Shield Association**

Evolution of Criteria: Protocols for Medical Appropriateness, San Francisco, CA, 10/93

## **Building Healthcare Middle East**

Tools That Have Changed the Face of the Physician Workspace, Dubai, United Arab Emirates, 06/15

Interoperability is Not a Myth – Ask the Solution Experts, Dubai, United Arab Emirates, 06/15

## **British Computer Society - Primary Health Care Specialist Group**

Enhancing Workflow and Clinical IT Adoption to Advance Patient Safety, Heythrop Park, Oxfordshire, UK, 6/04

Quality Initiatives: Using Clinical IT to Directly Impact Care, Heythrop Park, Oxfordshire, UK, 6/04

## **Canada - US Innovation Summit**

Minding the Gap - Path Innovation, Collaboration, and Transformation, Philadelphia, PA, 3/16

## **Cardiovascular Knowledge Center Consortium**

Your Genie in the Bottle: Processes, Quality & Outcomes, St. Augustine, FL, 3/06

## **Clinical Economics**

Practice Guidelines for Disease State Management, Boston, MA, 9/95

## **College of Health Information Management System Executives**

Care Collaboration in a Value-Based World, Scottsdale, AZ, 10/13

Clinician Adoption: Its Importance In Successful IT Deployment, On-Line Webinar, 10/02

Patient Safety, On-Line Webinar, 6/02

## **Digital (Disruptive) Healthcare Conference**

Conference Chairperson, 2004 to present

Social Networking: A New Tool to Engage the Clinical Community, Madison, WI, 5/09

Clear and Lasting Danger: Pandemic Flu, and How IT Can Help, Madison, WI, 5/06

Keynote: Clinical Transformation: Changing The Way We Do Things, Not Just the Tools, Madison, WI, 6/05

Panelist: Unity of Focus: Mapping Business Objectives to Digital Healthcare Strategies, Madison, WI, 6/05

Quality Initiatives: Using Clinical IT to Directly Impact Care, Madison, WI, 6/04

## **Disease Management Colloquium**

Using Predictive Modeling to Target Interventions, Philadelphia, PA, 6/04

## **eHealth Summit**

Case Studies in Practitioner Adoption, Niagara-on-the-Lake, Ontario, Canada, 6/03

## **Emerging Technologies and Healthcare Innovations Congress**

Clinical ROI: Lessons from Health Care's Most Wired, Washington, DC, 6/02

## **First Physicians Care**

Provider Profiling, Changing Physician Behavior and Fundamentals of Continuous Quality Improvement, Atlanta, GA, 6/96

## **Florida Medical Directors Association**

Physician Profiling and Informatics, Orlando, FL, 10/96.

## **Global Business Research**

Provider Profiling Part I: Tools and Strategies, Philadelphia, PA, 5/95

What Do Employers and Other Provider Report Cards: Fire the Outliers?, San Diego, 1/95

Payers Do To Influence/Encourage the Use of Generics, Orlando, FL, 12/94

# **BARRY PAUL CHAIKEN, MD, MPH**

## **GMIS, Inc. Annual Users Group Meeting**

UM for the Year 2000, St. Petersburg, FL, 5/95

## **Health 2.0 Asia**

Interoperability Workflow: The Impact on Care Delivery, Nanjing, China, 11/16

## **Health Information and Management Systems Society**

Venture+ Forum, Pitch Competition Judge, Orlando, 02/17

Reducing the Cost of Care with Real-Time Intelligence, HIMSS 2015, Chicago, IL, 04/15

Establishing Interoperability as the Foundation for Accountable Care, Texas Regional HIMSS Conference, Austin, TX, 02/15

Improving Outcomes, Facilitating Adoption While Protecting Patient Information, HIMSS AsiaPac11, Melbourne, Australia, 9/11

Show Me the Money: Making Meaningful Use Meaningful, Orlando, FL, 2/11

HIMSS Chair Keynote Address at HIMSS 2010, Atlanta, GA, 3/10

Workflow Enhancement – The Environment, Orlando, FL, 2/04

Quality Initiatives: Using Clinical IT to Directly Impact Care, Orlando, FL, 2/04

Workflow Enhancement – The Environment, Chicago, IL, 6/03

Clinical ROI: Lessons From Health Care's Most Wired, San Diego, CA, 2/03

Patient Safety: Modifying Processes to Eliminate Errors, Atlanta, GA, 1/02, Las Vegas, NV, 6/02.

## **Healthcare Financial Management Association**

Evidence Based Clinical Cost Reduction Strategies, Seattle, WA, 6/02

## **Healthcare Informatics Society of Ireland**

EHR Implementation, Moderator, Annual Conference, Dublin, Ireland, 11/10

Revolutionary Health IT: Path Innovation, Collaboration, and Transformation, Annual Conference, Dublin, Ireland, 11/09

## **Healthcare Privacy Summit**

Conference Moderator, Washington, DC, 6/15

Moderator, Case Studies: Finding Solutions for Three Urgent Privacy Issues, Washington, DC, 6/11

Moderator, Working Groups on Privacy and Future of HIT: Business Analytics, Data Exchange, and the Public Good, Washington, DC, 6/11.

## **HP World Health Symposium**

Clinical Infrastructure Driving Clinical Transformation, Las Vegas, NV, 9/05

## **ictQATAR**

Revolutionary Health IT: Collaboration, Transformation, and eHealth Vision, Doha, Qatar, 1/09

## **Informatics Institute**

Informatics for Profiling Physicians, Falls Church, VA, Bethesda, MD, 1996 - 1997

## **Institute for Health Technology Transformation**

Conference Chair 2012 Programs – Phoenix, San Francisco, Atlanta, Ft. Lauderdale, Denver, Seattle, New York, Beverly Hills, Austin

Conference Chair, CMIO Forum, Phoenix, AZ, 01/12

Conference Co-Chair, Los Angeles, CA, 11/11

Conference Co-Chair, Meaningful Use, Electronic Health Records and Analytics, iHT<sup>2</sup> Health IT Summit, Fort Lauderdale, FL, 5/11

Conference Co-Chair, Healthcare IT & Innovation: New Models and Practical Solutions, iHT<sup>2</sup> Health IT Summit, San Francisco, CA, 3/11

Is "Meaningful Use" Meaningful?, Summer Health IT Summit, Denver, CO, 7/10

Revolutionary Health IT: Collaboration, Transformation, and Innovation, Ninth Annual Transforming Healthcare Through Health IT Summit, Los Angeles, CA, 11/09

# **BARRY PAUL CHAIKEN, MD, MPH**

## **International Business Communications**

Guidelines and Profiling: Developing and Using the Tools, Chicago, IL, 11/94

## **International Institute for Research**

The Araxsys Solution and Healthcare Workflow, Toronto, Canada, 10/96

Guidelines, Outcomes and Profiling: Now What Do We Do?, New Orleans, LA, 5/94

Using Technology to Effectively Collect and Utilize Data - An Integrated Approach, Washington, DC, 3/94

## **International Society For Pharmacoeconomics and Outcomes Research**

Moving Budget Impact Analysis Forward: Leveraging Dig Data to Enable Use in Real Time Operational Decision Making, Montréal, QC, Canada, 6/14

## **International Society for Quality in Health Care**

The Core Body of Knowledge, Jerusalem, Israel, 5/96

## **Iowa Farm Bureau**

Practice Guidelines and Quality Assurance, Des Moines, IA, 9/92

## **IQPC Exchange - CIO Healthcare Exchange**

Utilizing Mobile Health to Help Providers Engage Patients and Deliver a Higher Standard of Care, Irving, TX, 9/16

## **Joint Commission on Accreditation for Quality in Healthcare Organizations**

Quality Initiatives: Using Clinical IT to Directly Impact Care, Alexandria, VA, 11/04

## **Lawrence Memorial Hospital**

Revolutionary Health IT: Path Innovation, Collaboration, and Transformation, Medford, MA, 5/09; Stoneham, MA, 12/08

## **Louisiana Managed Healthcare Association**

Linking Informatics and Medical Management, Kenner, LA, 9/98

## **McKesson Corporation**

Patient Safety: Attitudes and Challenges Facing Patients, Physicians and their Providers, Amherst Product Group Users Conference, Orlando, FL, 6/03

Disease Management: Using IT to Deliver the Goods, Washington, Payor Solutions Group Users Conference, DC, 4/98

## **Medicaid Managed Care**

Evaluating Appropriateness of Care, Scottsdale, AZ, New York, NY, Seattle, WA, 4/95 to 7/95

## **Medical Case Management Conference**

Improving Process Quality: Applying Workflow Automation to Patient Care Plans, Nashville, TN, 9/97

## **Medical College of Wisconsin Evolving Healthcare Technology Conference**

Error Reduction Thru Medical Technology, Milwaukee, WI, 11/03.

## **Medical Records Institute**

Using Clinical Decision Support to Influence Outcomes, San Antonio, TX, 5/03

Lessons from Health Care's Most Wired, San Antonio, TX, 5/03

Using Handheld Devices to Obtain Physician Adoption of Information Technology , Mobile Health Care 2002, Las Vegas, NV, 10/02

Enhancing Patient Safety: CPOE and Clinical Decision Support, TEPR 2002, Seattle, WA 5/02

Healthcare Internet Portals: Benefiting from the Easy Exchange of Information, TEPR 2001, Boston, MA 5/01

## **Millenium Alliance – Healthcare Providers Transformation Assembly**

The Evolution of Data Analytics and Transformation of Population Health, Moderator, Nashville, TN, 06/17

# **BARRY PAUL CHAIKEN, MD, MPH**

## **National Association of Managed Care Physicians**

Data to Information, Managed Care University, Dallas, TX, 6/95  
Informatics Track Chairperson, Spring Forum, Palm Springs, CA, 5/95  
How Physicians Play a Part in the Informatics World, Palm Springs, CA, 5/95  
Informatics Track Chairperson, Fall Forum, Phoenix, AZ, 9/94  
Medical Delivery: Information Superhighway, Phoenix, AZ, 9/94  
Guidelines, Outcomes and Profiling: What Will It Do?, New Orleans, LA, 5/94  
Clinical Practice Guidelines, Tampa, FL, 4/93

## **National Managed Health Care Congress**

Lessons from Health Care's Most Wired, Washington, DC, 3/03  
Clinical ROI: Lessons from Health Care's Most Wired, Baltimore, MD, 4/02  
Disease Management, Washington, DC, 4/00  
Connect the Docs: Put Internet and World Wide Web Technologies to Work for You!, Atlanta, GA, 4/98  
Moderator, Physicians Track, Washington, DC, 4/97  
Provider Profiling, Washington, DC, 4/96  
Innovative Training Programs for Physicians in Managed Care, New York, NY, 11/95

## **National Managed Home Health Care Congress**

Outcomes Measures and Reporting, Nashville, TN, 6/97

## **Pharmaceutical Advertising Council, Inc.**

Ramifications of Standards of Practice in the Managed Care Environment: Fire All the Outliers?, New York, NY, 3/94

## **Paragon Development Systems Technology Conference**

Bringing Your Own Meaningful Use to Life, Milwaukee, WI, 10/09

## **Quality Colloquium at Harvard University**

Colloquium Co-Chair, Cambridge, MA, 2004 - 2007, 2009-2010  
Clinical Transformation Through Clinical Decision Support and IT, Cambridge, MA, 08/10  
Impact of Social Networking on Patient Safety and Quality, Cambridge, MA, 08/09  
Reflections on Technology and Quality: Round Healthcare in a Flat World, Cambridge, MA, 8/06  
Patient Safety Workforce Training, Cambridge, MA, 8/04  
Using Point-of-Care Information Technology Tools to Reduce Medication Errors, Cambridge, MA, 8/03

## **Quality Insights of Pennsylvania – Medicare Advantage Health Plan Summit**

Using Predictive Modeling to Target Interventions, Harrisburg, PA, 10/04

## **Rush Presbyterian Medical Center / Ars Medica**

Capitation, Contract Negotiation and Managed Care, Los Angeles, CA 4/95

## **SAP Healthcare Belgium and Luxembourg**

Path Innovation, Collaboration and the Triple Convergence. Brussels, Belgium, 11/06

## **Saúde Business Fórum**

Keynote: Moving from Volume to Value: Follow the Money, Iguazu Falls, Brazil, 6/17

## **Self-Insurance Institute of America**

Physicians and Managed Care, San Antonio, TX, 8/95  
The Application of Outcomes Measurement in Managed Care, Chicago, IL, 10/94  
The Evolution of Managed Care: Guidelines and Care Management, Boston, MA, 10/93

## **Senate Finance Committee, Subcommittee for Health for Families and the Uninsured**

Testimony on health care quality improvement and new information technologies, Washington, DC, 4/94

## **BARRY PAUL CHAIKEN, MD, MPH**

### **Swiss Institute for Public Health, Switzerland**

Managed Care: Opportunities for Quality Improvement?, Lausanne, Switzerland, 1/96  
Design and Implementation of Practice Guidelines, Lausanne, Switzerland, 4/93

### **The Center for Business Innovation**

Business Intelligence & Analytics: Unleashing Data to Drive Quality & Financial Performance, Co-chair, Boston, MA, 05/07

### **The IPA Association of America**

Care Management: An Integrated Approach for Managing Risk, Las Vegas, NV, 3/00

### **Vanguard Health System**

Driving Patient Safety, Las Vegas, NV, 8/03

### **Washington County Hospital Association**

Internet and World Wide Web Technologies for Physicians, Hagerstown, MD, 5/99

### **Wharton Health Care Management Alumni Association,**

Technology: How Providers and Purchasers Gauge Quality, Philadelphia, PA, 10/02

### **WEDI National Conference**

Market Forces Driving Patient Safety, Washington, DC, 5/03

### **World Research Group**

Optimizing the Role of the Physician Advisor, Las Vegas, NV, 3/08